HSU DIVISION OF ACADEMIC AFFAIRS
Purpose Statement Priorities, Outcomes, and Alignment to Strategic Plan Goals

PURPOSE STATEMENT
The HSU Division of Academic Affairs provides learner-centered academic excellence where innovative place-based and hands-on learning anchor an interdisciplinary curriculum. Students graduate with inspiration and preparedness to be transformational leaders and informed global citizens committed to achieving a more just and equitable world.

The Division promotes and advances an infrastructure and culture of transformative teaching, research, creative activity, and service. The Division supports faculty and staff in their pursuit of excellence as they model lifelong inquiry and learning while they strive to reach their full potential as educators, researchers, and/or creative practitioners. The Division develops and enacts policies and procedures that advance inclusive excellence.

The Division’s staff, faculty, and administrators are collaborative campus leaders who emulate social justice and racial equity principles in their dispositions, actions, and behaviors and in partnership with local communities that seek to create a more inclusive and just university and society.

The Division is an integral part of a robust and thriving polytechnic, Hispanic Serving Institution (HSI), Minority Serving Institution (MSI), and Indigenous serving institution.

DIVISION PRIORITIES
1. Access and Student Success
2. Diversity, Equity, and Inclusion
3. Fostering and Maintaining Academic Excellence
4. Growing and Sustaining Enrollment
5. Sustainable Resource Planning
DIVISION OUTCOMES

1. The Division will increase the percentage of fully online and hybrid courses to 30 percent by fall 2025 and implement a phased plan that ensures that all online and hybrid courses are in alignment with HSU’s QLT framework.

   NOTE: What constitutes an online course will come from the rules and definitions as put forth by WSCUC regarding instructional time. As of fall 2021, WSCUC considers Hybrid and Hyflex as online learning.

2. To support HSU’s successful conversion to a CSU polytechnic university, the Division will launch new academic programs, increase infrastructure and technology capacity, and address other priorities identified in the polytechnic prospectus, including an inclusive and participatory continuous improvement process.

3. The Division will provide the program support necessary to ensure that all graduating HSU students have participated in at least one hands-on learning experience.

   NOTE: Hands-on learning experiences include experiential learning, community-based learning, service learning, internships, undergraduate or graduate research as creative and scholarly signature experiences, capstone courses, etc.

4. The Division will make progress in recruiting and retaining an employee population that mirrors the diversity demographics of HSU’s student population.

5. The Division will increase access, opportunities, and funding to support professional development for faculty, staff, and administrators with particular focus on career advancement, inclusive excellence, student success, and fiscal management.

   NOTE: Provost Capps has committed funds to go to the colleges, CTL, ODEI, and other units yet to be determined to spend on professional development in alignment with this outcome.

6. The Division, in partnership with Enrollment Management, will increase the recruitment, matriculation, retention, and graduation of students through the application of data-informed best practices.

7. The Division will use a data-informed budget model for allocation of resources that prioritizes the instructional needs of students and will continue to increase fundraising and external grants and contracts to support Division priorities with diverse resources.
<table>
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<tr>
<th>Outcomes</th>
<th>Priorities Aligned with each Outcome</th>
<th>Primary Strategic Plan Goal Aligned with each Outcome</th>
<th>Secondary Strategic Plan Goal(s) Aligned with each Outcome</th>
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<tbody>
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<td>1 – Access and Student Success</td>
<td>A2 – Advance Academic Access and Inclusive Student Success; D1 – Support Adaptive and Transformative Teaching and Learning</td>
<td>B1, D2, E1, F1, F2, F3</td>
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<td>A4, D1, D2, D3</td>
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<td>1 – Access and Student Success; 3 – Fostering and Maintaining Academic Excellence; 4 – Growing and</td>
<td>B3 - Broaden Community Collaboration; D1 – Support Adaptive and Transformative Teaching and Learning</td>
<td>A4, F1, F5</td>
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<td>Sustaining Enrollment</td>
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<td>4.</td>
<td>The Division will make progress in recruiting and retaining an employee population that mirrors the diversity demographics of HSU's student population.</td>
<td>2 – Diversity, Equity, and Inclusion</td>
<td>D4 – Include Diverse Employees and Students</td>
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<td>2 – Diversity, Equity, and Inclusion; 3 – Fostering and Maintaining Academic Excellence; 5 – Sustainable Resource Planning</td>
<td>C2 - Build a Growth Culture</td>
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<td>1 – Access and Student Success; 4 – Growing and Sustaining Enrollment</td>
<td>F4 - Integrate Curricular and Co-Curricular Activities</td>
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<td>5 – Sustainable Resource Planning</td>
<td>E2 – Steward University Resources</td>
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OAA IAP Working Group members
● Michael Le
● Heather Madar
● Amy Moffat
● Elavie Ndura
● Cyril Oberlander
● George Wrenn
● Shawna Young
● Rick Zechman
● With input and direction from Provost Jenn Capps

Please email amoffat@humboldt.edu if you have any questions.

Why are we doing this? ● To strengthen assessment and planning and make them integral to our work for the University. What is IAP? ● IAP = Integrated Assessment and Planning ● A university-wide, integrated process for planning and assessment that will help the University to
operationalize Strategic Plan goals. Who is involved in IAP? ● IAP will be implemented in every division (Phase 2 of Strategic Planning), under the direction and guidance of divisional leadership, who will guide planning and assessment activities at MBU levels (Phase 3) and then assist units and departments (Phase 4) in developing and documenting objectives and key activities and relate those objectives and priorities to divisional “outcomes” (see below), the division priorities and the Strategic Plan. ● There is a larger, cross-campus group working on this as well => IAPW Charge document. What is the difference between the IAP and OAA IAP Working Group? ● IAP is a campus-wide group that includes eight members from the Division of Academic Affairs working on the campus plan. The OAA IAP is the subgroup working on the outcomes from Academic Affairs. Who are the OAA IAP Working Group members? ● Michael Le ● Heather Madar ● Amy Moffat ● Elavie Ndura ● Cyril Oberlander ● George Wrenn ● Shawna Young ● Rick Zechman ● With input and direction from Provost Jenn Capps